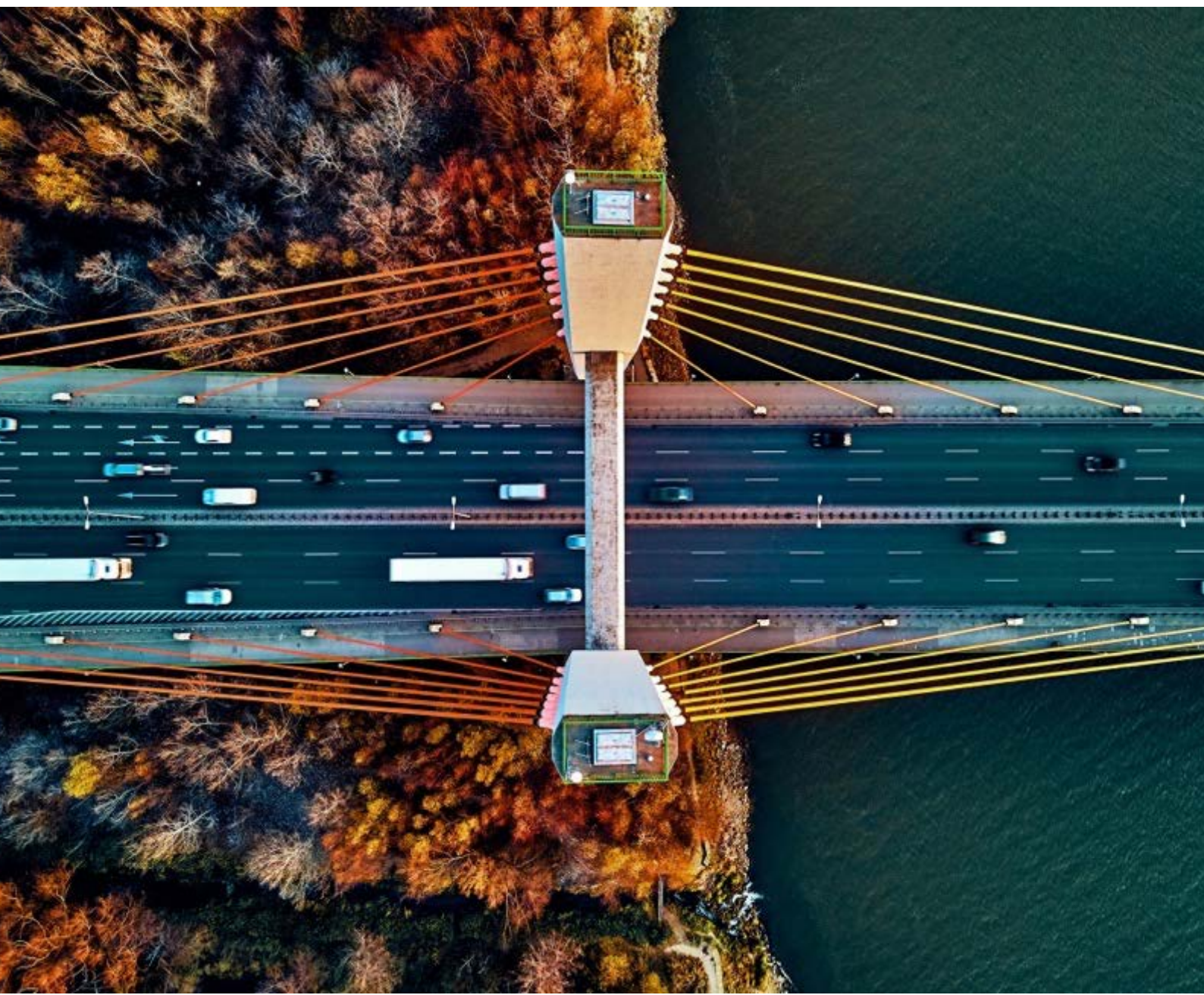


January 2025

# INTRODUCTION

A private sector think-tank for  
public infrastructure in the Czech Republic









Investing in our future and economic growth, following the example of developed countries, means **radically change our approach, cooperate more, increase productivity and engage private capital**

**Quality, reliable and affordable infrastructure** must serve as the foundation of our competitiveness in the EU. One of our advantages is the central location in Europe, as everywhere is the same distance from us. As Europe expands eastwards, we can become an important hub for Europe's **transport, energy and data networks** - but it is only up to us to exploit this potential. Poland can take it from us, because it is investing more and is building infrastructure faster and without delays.

**We can achieve better!** We can leverage the unique potential of HSR's convergence with high-capacity direct-current transmission lines (HVDC) as part of the European **Supergrid** for long-distance electricity transmission, which might lower our energy costs. But as the HSR development advances, it is now high time to decide.

**Accelerating development** | A project preparation is often hindered by hasty errors rather than by unfavourable legislation. Timely and properly executed SEA, EIA and ESG can accelerate the preparation of large-scale infra projects and secure financing. Our railway was built 170 years ago, and its foundations are still serving us today. The world is changing, but the essence of the professions remains. Sustainable and climate resilient investments make perfect sense.

**Simpler and predictable public procurement is essential** | Complicated procurement processes hinder public investments and increases costs. Simpler rules and a more predictable environment are required. Issues include formalistic qualification, selection of the cheapest bidder, inconsistent interpretation, length of review and clientelism of contracting authorities. Common sense must be brought back into public procurement, in conjunction with the OJEU.

**More from every koruna invested** | Investment needs are constantly growing. We aim to complete 500 km of motorway network by 2033, connect regional cities and deliver 700 km of HSR over the next 15 years. This will require to invest **€8-10bn per year**. Every koruna invested in construction **raises our GDP by 0.90 koruna**, and the state budget revenues rise proportionately. We need to cut spending, but **it is worth investing!**

**Multi-source financing instead of subsidies** | The growth in spending on defence, energy and competitiveness and the decline in European subsidies, especially for roads, will lead to growing concerns about the stability of public finance. It is an essential that we use a **multi-source financing framework** for strategic investments, led by the strong NDB, financial instruments and private capital, in the form of commercial loans, bonds and PPPs.

Tomas Janeba, President of ARI | © 2025







## Who we are

The Czech Infrastructure Association (**ARI**) is as a private sector think-tank for public infrastructure in the Czech Republic. We unite the views and interests of leading firms in engineering and project preparation, construction, operation and maintenance, financing and advisory.

## Mission

Our mission is to improve and streamline the processes of preparation, delivery and management of public infrastructure in the Czech Republic to ensure its **long-term sustainable development**. At the same time, we are determined to strive for the **qualitative growth** of the construction sector by strengthening its professional know-how and social responsibility.

## What we do

We promote clear and transparent conditions, processes and rules according to an **international best practice**. We focus on the entire lifecycle of infrastructure projects – from project identification and preparation, through quality-focused procurement, transparent and balanced contracting to multi-source financing and delivery of transport and social infrastructure projects at the national and municipal level.

## How we work

We actively facilitate open dialogue between the public and private sectors. This is achieved through expert discussions, workshops and conferences, as well as through publication of analyses, opinions and recommendations. We aim to exchange experience of domestic and foreign practice.



## Our values

- » We believe in the power of change based on united voice & shared values.
- » We believe in proven domestic and international good practice.
- » We believe in innovative solutions and the power of expertise.
- » We believe in transparent and open dialogue.
- » We believe that successful projects inspire.

## Our long-term goals

We have three long-term goals:

- 1 Significant efficiency improvements in renewal and development of public infrastructure and the business environment of the sector.
- 2 Wider use of new and innovative methods in the preparation, procurement, delivery and financing of public infrastructure.
- 3 Supporting projects that are necessary, meaningful and implemented according to domestic & international good practice.





## Year 2025

We will focus on the following topics:

1. Support for the use of the **PPP model** for financing and delivering infrastructure projects at the national level, as well as in cooperation with CzechInvest and SFPI for municipal projects.
2. Support for the preparation and financing of the **high-speed railway** in the Czech Republic according to international good practice with the involvement of a domestic supply chain.
3. Support for the phased **BIM implementation** into the preparation and implementation of infrastructure projects.
4. Promotion of wider use of the **BEST VALUE method** in public procurement focused on quality assessment under the Czech Procurement Act.
5. Promoting sustainable, resilient and climate proof infrastructure projects and their preparation according to **ESG and sustainable finance** standards.

We also cooperate with municipalities supporting their social, educational, health, and environmental infrastructure development.





## Members

ARI has over **50** corporate and institutional members:

### Engineers Contractors Managers Concessionaires

- » AFRY | BUNG CZ | EGIS | Graitec | HBH Projekt | Hochtief CZ | IBR Consulting | Infram | Metrostav | Mott MacDonald | Pontex | RIB stavební software | SAGASTA | SG Geotechnika | Strabag | Sudop Brno | Sudop Group | SWECO | Valbek EU | ViaSalis (*the PPP motorway D4 concessionaire*)

### Financiers

- » Česká spořitelna | ČSOB
- » Meridiam SAS

### Advisors

- » CMS | Deloitte Advisory | Dentons | EY | Havel & Partners AK | Kinstelar | NEWTON Business Development | Portos | PwC | White & Case

### Honorary Members

- » **EIB** - European Investment Bank | **GI Hub** - Global Infrastructure Hub | **NRB** - National Development Bank | **Embassy of France** in Prague | **BCC** - British Chamber of Commerce in Prague | **AFI** - Association for Foreign Investment | **AVZ** - Association for Public Procurement | **CBCSD** - Czech Business Council for Sustainable Development | **CzechInvest** | **SFPI** - State Fund for Investment Support | **APES** - Association of Energy Service Providers | **czBIM** - BIM Council | **CACE** - Czech Association of Consulting Engineers | Charles University | **VŠE** - Faculty of Finance and Acc. | **ČVUT** - Faculty of Civil Engineering | **Mendel University** in Brno - Faculty of Operational Economics | **Centrum AdMas** VUT Brno - Faculty of Civil Engineering

### ARI is a member of

- » **CBCSD** - Czech Business Council for Sustainable Development | **UNECE** - United Nations Economic Commission for Europe | **BCC** - British Chamber of Commerce in Prague | **czBIM** - BIM Council | **AFI** - Association for Foreign Investment | **AVZ** - Association for Public Procurement | **CACE** - Czech Assoc, of Consulting Engineers

### Media partners

- » CONSTRUCTION Media | Public Procurement Magazine

### We cooperate with

- » Road and Motorway Agency | Railway Manager | Directorate of Waterways
- » European Investment Bank - EPEC
- » Rijkswaterstaat (Ministry of Transport and Infrastructure, Netherlands)
- » Embassy of the French Republic | Embassy of Spain | Embassy of the United Kingdom of Great Britain and Northern Ireland

An overview of all members, their introductions and contacts are on our website [www.ceskainfrastruktura.cz/clenove/](http://www.ceskainfrastruktura.cz/clenove/) (Czech only).



## Management

- » **Tomas JANEBA**, President of ARI
- » **Gabriela SVANCAROVA**, Public Relations

## Steering Committee

The Steering Committee is the permanent representative of the members overseeing the activities of ARI. It is a statutory and executive body elected by the General Assembly for a two-year term. The members of the Steering Committee elected for the period 2024-2025 are:

- |                                    |  |
|------------------------------------|--|
| » <b>Josef HLAVICKA</b> , Chairman | Partner, <b>Havel &amp; Partners AK</b>      |
| » <b>Martin BASAR</b>              | Member of the Board, <b>Strabag</b>          |
| » <b>Ales GOTHARD</b>              | Chairman of the Board, <b>Metrostav TBR</b>  |
| » <b>Pavel HAVLICEK</b>            | Vice-Chairman of the Board, <b>Valbek EU</b> |
| » <b>Jan LOSKO</b>                 | Managing Director, <b>Mott MacDonald CZ</b>  |
| » <b>Tomas SLAVICEK</b>            | Chairman of the Board, <b>Sudop Group</b>    |
| » <b>Jan TROJAK</b>                | Director of Project Finance, <b>CSOB</b>     |









## Benefits of Membership

We recognise that the delivery of large infrastructure projects is constantly evolving; as such, we do not adhere to outdated practices – instead, we bring innovative new solutions to the table.

Unlike most industry organizations, we don't look at infrastructure from the perspective of just one profession. What suits one specialism may be limiting for others. Successful projects identify their limitations early on and take them into account appropriately.

**Become a part of a multiprofessional community** tackling large infrastructure projects. In addition to the preparation and implementation aspects, we also consider permitting and procurement processes, contractual and financial issues as well as the area of digitization and information management. You will benefit from:

1

### Access to strategic information and contacts

We keep our members informed of news and major decisions in our areas of interest. We facilitate mutual interdisciplinary meetings, exchange of know-how, contacts and information. We are a respected partner of the Czech government, ministries, public investors and MDBs.

2

### Dialogue with public sector leaders

We hold regular meetings with public administration leaders to discuss current topics and share our experiences. Our regular round tables with the Road and Motorway Agency, the Railway Manager, DESU or the Antimonopoly Office (UOHS) allow us to share views, experience and understanding of all stakeholders.

3

### The power of change

**A united voice is powerful.** A united voice and shared values drive change. Our positions and recommendations are constructive, transparent and public. Where necessary, we unite the efforts of our members, identify gaps, formulate expert opinions – and we push for them to be implemented.

**We believe that change is possible.** It's just a question of how much time, effort and resources we are willing to devote together. We don't complain – we analyse problem and offer solution based on experience and expertise.



## Statutes

ARI is a **non-profit entity** with the legal form of a **Registered Association**, which must respect the legal rules set forth regarding its establishment. The Statutes regulates the internal organisation (bodies, their rights and obligations, conditions of conduct, etc.) and other rules of operation. The current version of the Statutes was approved by the General Assembly on 11<sup>th</sup> June 2020 and they can be found at [www.ceskainfrastruktura.cz/stanovy/](http://www.ceskainfrastruktura.cz/stanovy/).

## Membership for 2025

Full membership is open to any legal or natural person from a **private sector** interested in supporting the main objectives of ARI and, where appropriate, actively participating in professional discussions and the promotion of conceptual changes in the Czech infrastructure sector. Membership is granted upon acceptance by the Steering Committee and payment of the fee.

The total cost of membership is composed of (i) a membership fee for the main activities and (ii) a service charge to the extent and in the amount determined by the decision of the General Assembly. The two amounts are inseparable and are valid for a calendar year.

A **service charge** is invoiced to members on a one-off basis, in addition to a membership fee. The services include the organisation of and participation in conferences, workshops, debates and working groups. The amount of payment depends on the member's annual turnover:

	Turnover	Membership fee	Service charge	Total membership
1.	< 50 mil. CZK (< €2 mil.)	10 000 CZK	30 500 CZK	<b>40 500 CZK (€1 700)</b>
2.	50 – 500 mil. CZK (€2 – €20 mil.)	20 000 CZK	61 000 CZK	<b>81 000 CZK (€3 400)</b>
3.	> 500 mil. CZK (> €20 mil.)	30 000 CZK	91 500 CZK	<b>121 500 CZK (€5 000)</b>

The Membership fee is not subject to VAT. The Service charge and the Total membership are stated in **CZK excluding VAT**. The invoice is always due within 90 days from the beginning of the accounting period (January) for which the fee is to be paid. For banking institutions, the above Total membership is the final amount invoiced in CZK including VAT.

## Application form

You can request our application form at [pr@ceskainfrastruktura.cz](mailto:pr@ceskainfrastruktura.cz) or use the online form at [www.ceskainfrastruktura.cz/prihlaska/](http://www.ceskainfrastruktura.cz/prihlaska/) (the Czech version only).









**Czech Infrastructure Association | Asociace pro rozvoj infrastruktury (ARI)**

An association registered in the Federal Register kept at the Municipal Court in Prague in section L, insert number 14856, in the years 2004-2012, registered as the PPP Association. IČO: 26671395 | DIC: CZ26671395

**Registered seat**

Asociace pro rozvoj infrastruktury, z.s.  
110 00 Prague 1, Na přikope 583/15, Czech Republic  
e: [office@ceskainfrastruktura.cz](mailto:office@ceskainfrastruktura.cz)  
m: +420 606 640 251  
identifier: w55b74g

**Office**

Visionary - Scott Weber - 6th floor  
170 00 Prague 7, Plynární 1617/10, Czech Republic

**[www.ceskainfrastruktura.cz](http://www.ceskainfrastruktura.cz)**

**[www.green-cities.cz](http://www.green-cities.cz)**